

# PROJECT SPOTLIGHT



## Central New York Care Collaborative: Development and Implementation of a Delivery System Reform Incentive Payment (DSRIP) Performing Provider System

### THE ISSUE

The DSRIP program is a leading initiative of the Centers for Medicare and Medicaid Services to pilot and evaluate service delivery and payment reform. DSRIP has allowed some states to develop a broader population health approach and focus on critical improvements in system infrastructure (e.g., workforce training), system redesign (e.g., team-based care, care coordination, and service integration), and clinical outcomes (e.g., refinement of clinical protocols, quality improvement systems, and pay-for-performance programs). The overriding goal of DSRIP is to improve overall health status and reduce inappropriate hospital utilization.

### THE PROJECT

The Central New York Care Collaborative (CNYCC) is a new 501(c)3 corporation created to engage partners and develop infrastructure and tools to allow the region's health system to improve the quality of care and shift from fee-for-service to a value-based payment approach, with a focus on Medicaid and uninsured populations. The CNYCC has engaged hundreds of clinical, community health, and public health partners. Between July and December 2014, JSI worked with the CNYCC and other partners to:

- Form the collaborative
- Conduct a community health assessment that identified leading health issues and root causes of inappropriate hospital utilization; characterized the target population and major barriers to access; inventoried the region's health-related services; and identified gaps in the service continuum
- Explore approaches to governance, payment/funds flow, and population health management
- Clarify needs related to performance improvement, cultural competence, health literacy, workforce, and clinical integration
- Select projects to implement to improve overall health status and reduce inappropriate utilization

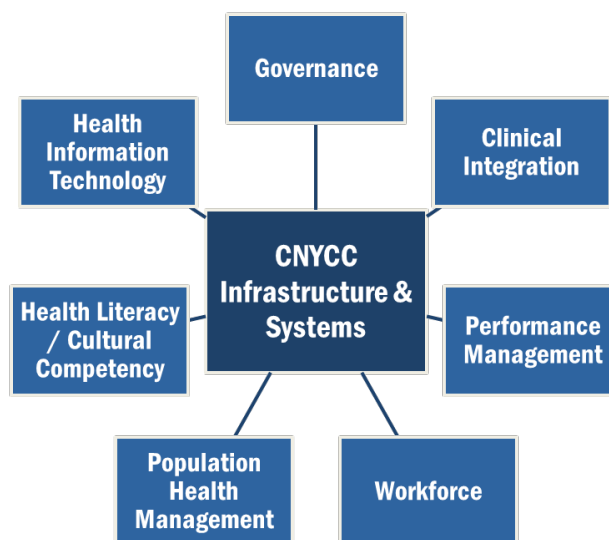
Since January 2015, JSI continues work with the CNYCC on implementation, including:

- Refining its plans to develop infrastructure
- Implementing the projects selected to drive DSRIP goals
- Working with the CNYCC's Board of Directors, board committees, and staff to develop policies and plans to guide all aspects of program operations.

### THE RESULTS

JSI has been an integral part of the senior leadership team and has worked collaboratively to help develop nearly all of the CNYCC operational plans and policies. JSI was the lead author on the following documents submitted to the New York State Department of Health:

- *Community Health Assessment*
- *Central New York Care Collaborative Community Health Needs Assessment*
- *DSRIP Project Plan Application*
- *DSRIP Infrastructure Implementation Plan*
- *DSRIP Project Implementation Plans*



For more information, contact Alec McKinney at [alec\\_mckinney@jsi.com](mailto:alec_mckinney@jsi.com)

JSI is a health care consulting and research organization dedicated to improving the health of individuals and communities in the U.S. and around the world.

[www.jsi.com](http://www.jsi.com)