Dallas County Hospital District dba Parkland Health and Hospital System

Dallas, Texas MSA

OPERATIONAL

Organizational Structure

- Parkland Health and Hospital System includes:
  - Parkland Memorial Hospital: 717 beds, 65 neonatal beds, ER, and outpatient clinics (with 10 community-oriented primary care clinics and one mobile clinic).
  - Parkland Foundation—currently conducting a $150 million capital campaign.
  - Parkland Community Health Plan—participating in Texas' Medicaid and SCHIP programs.
- Manages Dallas County jail health system (direct care at five facilities and contracts for services at four juvenile detention facilities) for ~7,000 inmates.
- Annually Parkland provides nearly $477 million in uncompensated care.
- Serves as the primary teaching hospital for the University of Texas Southwestern Medical Center.
- UTSMC is paid (~$100 million in 2008) for services to Parkland patients.
- More than 60 percent of the doctors in the Dallas area have undergone formal training at Parkland.

Governance

- Board of Managers appointed by Dallas County Commissioners Court, who also approve the ad valorem tax rate and annual budget
- Dallas County neither holds title to Parkland assets nor is entitled to any of Parkland's budget surpluses.

SPECIAL AREAS OF FOCUS

10 Centers of Excellence with the most skilled health professionals and state-of-the-art tools and equipment:

- Trauma
- Burns
- Spinal Cord Injuries
- Cancer
- Endocrinology
- Women & Infants
- Epilepsy
- Gastroenterology
- Cardiology
- Orthopedics

Workforce

- Active Physicians..... 1,330
- Registered Nurses 2,351
- Fellows and Residents..... 1,201
- Volunteers 800
- Total employees..... 8,140

Patient Volume

- Inpatient volumes..... 41,474 (–3%, 2007)
- Emergency Department visits.....130,020 (–5%, 2007)
- Combined outpatient clinics ..... 973, 3901 (+6% from 2007)

2008 Patient Demographics

- Hispanic 51.5%
- African American 29.1%
- Caucasian 15.4%
- Asian 2.7%
- Other 1.3%

FINANCIALS

- Ad valorem tax .254 assessed per $100 assessed valuation since 2000, levied by Parkland and collected for Parkland by Dallas County.
- Comprised % of ~29% of revenues in both 2007 and 2008.
- November 2008 tax increase of up to 2.5 cents per $100 assessed valuation was approved to allow Parkland to issue up to $747 million in revenue and general obligation bonds toward hospital replacement costs estimated to be $1.3 billion (Parkland practices 'pay as you go' for capital improvements).

FY 2008 Expense Budget: $996 million

- Supplies ..... $214 million
- Purchased Services ..... $139 million
- Pharmaceuticals ..... $68 million
- Benefits ..... $57 million
- Depreciation & interest ..... $38 million
- FY 2008 Revenue Budget ..... $861 million*
- Property Taxes..... $408 million

- Patient Revenue ..... $359 million
- Other ..... $94 million

**Revenues include tobacco settlement dollars as well as DSH funding*

2008 Payer Mix

- Self-Pay* 12.3%
- Charity** 30.4%
- Medicare 14.4%
- Medicaid 32.6%
- Commercial Insurance 10.3%

* Self-pay patients have no identified third-party payer source and do not qualify for the Parkland HEALTH*plus* program.

** Charity patients are Dallas County residents who qualify for Parkland HEALTH*plus* program or other charitable payer sources.

SIMILARITIES TO NASHVILLE

- Southern, academic affiliation, and run by county government.

DIFFERENCES FROM NASHVILLE

- Receives 1/3 of funding through tax district.
- Lower self-pay as percentage of total payer mix.
- Receives DSH funds.
- Runs CHCs.